



## **Conflict Management and Counter-Terrorism in Israel and the Middle East Study Tour in Israel (45 hours)\***

***The International Institute for Counter-Terrorism (ICT) at  
The Interdisciplinary Center (IDC) Herzliya***

Summer 2017

**Course Director: [Prof. Boaz Ganor](#)**

*Dean of the Lauder School of Government, Diplomacy & Strategy and Founder & Executive Director of the International Institute for Counter-Terrorism (ICT), the Interdisciplinary Center (IDC), Herzliya*

**Course Coordinator: [Lt. Col. \(Res.\) Uri Ben Yaakov](#)**

*Senior Researcher, International Institute for Counter-Terrorism (ICT), IDC Herzliya*

### **COURSE OBJECTIVE**

The scope of terrorist attacks launched in the US post-September 11, the growing threat of the use of unconventional weapons, and the spread of a radical-Islamic network of terrorism have transformed the once localized threat of terrorism into an international problem. By intentionally targeting civilians while exploiting the freedom embedded in liberal-democratic values, terrorism presents a difficult and complex challenge to decision-makers and counter-terrorism experts. In order to effectively deal with the phenomenon of terrorism, decision-makers must address various dilemmas related to counter-terrorism: coping with the threat on an offensive, pre-emptive, and defensive level; collecting intelligence; and responding to terrorism through deterrent, punitive, and legislative measures.

The aim of the course is to analyse the current terrorism threats faced by Israel and learn, through a combination of lectures and field trip, from the extensive Israeli experience means to content with the current conflict.

Students are required to attend all classes, yours and any assigned supplementary activities related to the course. Classes will consist of lectures, guest speakers, and on site tours.

*\*The course, its content and lecturers are subject to changes.*

**Interdisciplinary Center (IDC) Herzliya | Lauder School of Government, Diplomacy and Strategy**

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## COURSE OUTLINE

### 17.05.2017: IDC Herzliya (PE104 in the Morning, SL401 in the Afternoon)

- 09.00-10.30: [Prof. Boaz Ganor](#): The Art of Counter-Terrorism
- 11.00-12.30: [Col. \(Res.\) Miri Eisin](#): The Changing Middle East - Security Implications for Israel
- 12.30-13.30: Lunch
- 13.30-15.00: [Mr. Meir Javedanfar](#): Challenges in Contemporary Iran
- 15.30-17.00: [H.E. Ron Prosor](#) (TBC): Global Diplomacy in the 21<sup>st</sup> Century

### Required Readings

Ganor, Boaz. "Defining Terrorism - Is One Man's Terrorist another Man's Freedom Fighter?."

*International Institute for Counter-Terrorism*, January 1, 2010. Available [here](#)

Ganor, Boaz. "Four Questions on ISIS: A 'Trend' Analysis of the Islamic State." *Perspectives on Terrorism* 9, no. 3 (2015). Available [here](#)

### 18.05.2017: The Israel Heritage & Commemoration Center (Glilot)

[Lt. Col. \(Res.\) Uri Ben Yaakov](#): Senior Researcher, International Institute for Counter-Terrorism (ICT), IDC Herzliya

- 08.00: Departure from Shfayim to Glilot
- 08.30: Commemoration of the intelligence community fallen, Tour of the Museum of Capture Palestinian Material, Lecture by a Former High-Ranking Intelligence Official
- 11.30: Departure from Glilot

### Required Readings

Crenshaw, Martha. "Explaining Suicide Terrorism: A Review Essay," *Security Studies* 16, no. 1 (2007). Available [here](#)

Ganor, Boaz. "The Formulation of a Counter-Terrorism Strategy." *International Institute for Counter-Terrorism*, December 10, 2015. Available [here](#)

### 21.05.2017: The North

[Brig. Gen. Nitzan Nuriel](#): Former Director of the Israeli Counter-Terrorism Bureau, Prime Minister's Office

*Geopolitical Tour along the Northern Border, from Metulah in the west, to the Golan Heights in the east: Terrorism and Security Challenges to the North, in light of the conflict in Syria, ISIS, Hezbollah and Lebanon.*

- 08.30: Departure from Tiberius Club Hotel (discussing Yom Kippur war & triangle borders).
- 09.30: Observation point Mount Saki
- 11.00: Observation point Mount Bental (Qunaytra)
- 12.15: Valley of Tears (OZ-77)
- 13.30: Lunch (Kiryat Shmona)
- 14.30: Observation point Dado (Metula)
- 16.30: Observation point Mount Hadir - towered Lebanon.
- 17.30: Leaving to Jerusalem

### Required Readings

Azani, Eitan. "An Overview: Hezbollah as a Terrorist Organization." *International Institute for Counter-Terrorism*, March 4, 2013. Available [here](#)

Azani, Eitan. "Hezbollah – A Global Terrorist Organization – Situational Report as of September 2006." *House Committee on International Relations – Subcommittee on International Terrorism and Nonproliferation*, September 28, 2006. Available [here](#)

### 23.05.2017: Jerusalem

[Brig. Gen. \(Res.\) Shalom Harari](#), Former Senior Advisor on Palestinian affairs, Ministry of Defense, Israel  
*Demographics and Security and threats to Jerusalem: Managing Problems in the most volatile region in the world*

- 09.00: Departing from the Ramat Rachel Hotel
- Jerusalem surrounding (detailed points of observation will be given in due time)
- 18.00: Arrival to Ramat Rachel Hotel.

### 25.05.2017: The South (The Gaza Strip and the Sinai)

Col. (Res.) Avi Eliyahu: Former Head Intelligence Officer, Southern Command  
*Geopolitical Tour along the Southern Border – from the Gaza Strip to the Sinai: Terrorism and Security Challenges to the North, in light of Hamas and ISIS*

- 08:00: Departure from Chan Hashayarot
- 09.30: The "Black Arrow Monument": Observation on Gaza, explanation of the security background of the region, from the establishment of the state until disengagement.
- 11.00: Option 1: Erez Crossing - visit at the crossing area, lecture on the humanitarian help of Israel the Gaza residents, young female soldier operating the balloon observation.
- 11.00: Option 2: Division Headquarter
- 14.00: Lunch in Shederot
- 15.00: Shederot: Kasam museum, lecture on the security aspects of the city, shield (kinder garden), observation on kasam falls
- 16.00: Departure to Shfayim

### Required Readings

Bergman, Ronen. "The Battle Over Sinai: ISIS's Next Strong Force." *Ynet*, December 25, 2015. Available [here](#)

Yaari, Ehud. " Hamas and the Islamic State: Growing Cooperation in the Sinai." *The Washington Institute for Near East Policy*, December 15, 2015. Available [here](#)

Yaari, Ehud. " Hamas Searches for a New Strategy." *The Washington Institute for Near East Policy*, October 2014. Available [here](#)

### **26.05.2017: War Game (IDC Herzliya) - E304**

[Stevie Weinberg](#), Director of Operations and Researcher, International Institute for Counter-Terrorism (ICT), IDC Herzliya

War Games usually involve two inter-acting parties simulating several given roles under strict laboratory conditions whereby the audience is drilled in their roles against our team simulating terrorist hostiles. In the context of Counter-Terrorism this methodology can be useful in simulating Crisis Management situations before, during or after a "hostile terrorist operation".

### **26.05.2017: Directed Studies (IDC Herzliya) - E304**

[Prof. Boaz Ganor](#): Dean of the Lauder School of Government, Diplomacy & Strategy and Founder & Executive Director of the International Institute for Counter-Terrorism (ICT), the Interdisciplinary Center (IDC), Herzliya

Each student will be required to present a policy memo based on the required readings and their learning outcome from the lectures and field trips.

*Additional guidelines will be provided in the introduction meeting.*

Grading: 30% of the final grade

## **COURSE GRADING METHOD**

- **Product:** Final Paper
- **Length:** 7-10 pages
- **Topic:** of your choice approved by the Course Academic Coordinator.
- **Structure**
  - Abstract
  - Introduction
  - Literature Review
  - Case Study
  - Analysis & Discussion
  - Conclusion and/or Recommendation
  - Summary
  - Bibliography
- **Deadlines:**
  - The topic should be submitted by May 26<sup>th</sup>, 2017
  - The paper should be submitted by June 30<sup>th</sup>, 2017.
- **Line Spacing:** 1.5
- **Font:** Times New Roman
- **Size:** 12
- **Margin:** Standard
- **Literature:** The paper must be written according to academic writing standards
- **Grading:** 70% of the final grade

## RECOMMENDED READINGS

Azani, Eitan. *Hezbollah: The Story of the Party of God*. New York: Palgrave Macmillan, 2011.

Azani, Eitan, "Hezbollah's Strategy of 'Walking on the Edge': Between Political Game and Political Violence." *Studies in Conflict & Terrorism* 35, no. 11 (2012).

J. M. Berger. "The Islamic State vs. Al Qaeda." *Foreign Policy*, September 2, 2014. Available [here](#)

"Beyond al-Qaeda: The Global Jihadist Movement - Part 1." *RAND Corporation*, November 16, 2006

Cruikshank, Paul, and Mohannad Hage Ali. "Abu Musab Al Suri: Architect of the New Al Qaeda." *Studies in Conflict & Terrorism* 30, no. 1 (2007).

Crenshaw, Martha. *Terrorism in Context*. Pennsylvania University Park: The Pennsylvania State University Press, 1995.

Dershowitz, Alan. *Why Terrorism Works*. New Haven and London: Yale University Press, 2002.

Ganor, Boaz. *The Counter-Terrorism Puzzle: A Guide for Decision-Makers*. New York: Transaction Publishers, 2005.

Ganor, Boaz. *Global Alert: The Rationality of Modern Islamist Terrorism and the Challenge to the Liberal Democratic World*. New York: Columbia University Press, 2014.

Gunaratna, Rohan. *Inside Al Qaeda: Global Network of Terror*. New York: Columbia University Press, 2002.

Hoffman, Bruce. *Inside Terrorism*. London: Victor Gollancz, 1998.

Huntington, P. Samuel. *The Clash of Civilizations and the Remaking of World Order*. New York: Simon & Schuster, 1996.

ICT's Jihadi Websites Monitoring Group (JWVG)

Inspire Magazine

Michael Knights, Aaron Y. Zelin, Matthew Levitt, Jeffrey White, James F. Jeffrey, Dennis Ross, and Michael Singh. "Ten Things You Need to Know about ISIS." *The Washington Institute for Near East Policy*, September 4, 2014. Available [here](#)

Ressler, Don, et al. *Letters From Abbottabad: bin Laden Sidelined?*. West Point, New York: Combating Terrorism Center, 2012. (Note: read both the CTC report and the 17 documents)

Reich, Walter. *Origins of Terrorism: Psychologies, Ideologies, Theologies, States of Mind*. The Woodrow Wilson Center Press, 1998.

Sprinzak, Ehud. "The Process of Delegitimation: Towards a Linkage Theory of Political Terrorism." *Terrorism and Political Violence* 3, no. 1 (1991).

Schmid, Alex and Jongman Albert. *Political Terrorism*. Amsterdam: North-Holland, 1998.

Weinmann, Gabriel and Winn Conrad. *The Theater of Terror: The Mass Media and International Terrorism*. New York: Longman Publishing, 1994.

Zelin, Aaron. "ISIS is Dead: Long Live the Islamic State." *Foreign Policy*, June 30, 2014. Available [here](#)

Zelin, Aaron. "The Islamic State's Model." *Washington Post*, January 28, 2015. Available [here](#)

## List of Selected Useful Websites

- The International Institute for Counter-Terrorism (ICT) - [www.ict.org.il](http://www.ict.org.il)
- ICT's Jihadi Websites Monitoring Group (JWMG) - <http://www.ict.org.il/ResearchPublications/JihadiWebsitesMonitoring/JWMGPeriodicalReviews/tabid/344/Default.aspx>
- Intelligence & Terrorism Information Center - <http://www.terrorism-info.org.il/site/home/default.asp>
- The Middle East Media Research Institute (MEMRI) - [www.memri.org](http://www.memri.org)
- Library of Congress: Portals to the world- terrorism - <http://www.loc.gov/rr/international/hispanic/terrorism/terrorism.html>
- The Long War Journal - <http://www.longwarjournal.org>
- National Counter Terrorism Center: World Wide Incidents Tracking System (WITS) <http://www.nctc.gov/site/other/wits.html>
- RAND Database of Worldwide Terrorism Incidents - <http://www.rand.org/nsrd/projects/terrorism-incidents/index.html>
- South Asia Terrorism Portal (SATP) - <http://www.satp.org>
- START: Global Terrorism Database - <http://www.start.umd.edu/gtd/>
- University of Chicago Project on Security and Terrorism (CPOST): Suicide Terrorism Database - <http://cpost.uchicago.edu/search.php>
- National Security Archive, September 11th-George Washington University <http://www.gwu.edu/~archive/NSAEBB/#911>
- The Avalon project of Yale's Law School - [http://avalon.law.yale.edu/subject\\_menus/21st.asp](http://avalon.law.yale.edu/subject_menus/21st.asp)
- US Department of State: Counterterrorism <http://www.state.gov/s/ct/index.htm>
- Combating Terrorism Center at West Point: Sentinel - <http://ctc.usma.edu/>
- Jamestown Foundation: Terrorism Monitor - <http://www.jamestown.org>
- Brookings Institution-Project on Terrorism and American Foreign Policy - <http://www.brookings.org/terrorism/>
- Center for the Study of Terrorism and Political Violence, University of St. Andrews (UK) -



<http://www.st-and.ac.uk/academic/intel/research/cstp/>

- Council on Foreign Relations -  
<http://www.cfr.org/issue/135/>
- Federation of American Scientists (FAS) -  
<http://www.fas.org/terrorism/index.html>
- Forsvarets forskningsinstitutt (FFI) [Norwegian Defence Research Establishment] -  
<http://www.ffi.no>
- Foundation for Defense of Democracies -  
<http://www.defenddemocracy.org>
- RAND Corporation  
[http://www.RAND.org/research\\_areas/terrorism](http://www.RAND.org/research_areas/terrorism)
- Jihadica -  
[www.jihadica.com](http://www.jihadica.com)
- Jihadology net: a clearing house for jihadi primary source material  
<http://jihadology.net>
- SITE Intelligence Group -  
<https://www.siteintelgroup.com/Pages/Default.aspx>